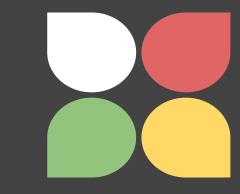
Brown's Bun Bakery Redevelopment

A new cultural catalyst located in the heart of Mexicantown, Detroit





Development Team



Nathan McBurnett | MURP Co-Project Manager



Abbie Probst | M.Arch Co-Project Manager



Andrew Liskowitz | R.E.C Finance Specialist



Motong Liu | M.Arch Design Specialist

Project Proposal

- Adaptive reuse proposal for the recently vacated former Brown's Bun Bakery truck storage warehouse
- Project proposes to create a *flexible, multi-use retail and event space* for the heart of Detroit's vibrant Mexicantown neighborhood, leveraging the site's physical assets, prime location, and vibrant cultural context.
- This proposal will focus on creating an adaptable venue to serve multiple functions that are sensitive and responsive to the local context: a community commercial kitchen, a dance studio, and an art gallery.
- Focused on giving local business a platform to fight potential gentrification affecting the area in the future

Investment Opportunity

- Project will benefit investors, tenants, and the surrounding community
- Economic redevelopment planned along Vernor Hwy leads up to the project site, making it the ideal location to serve as a catalyst for growth along this corridor
- Each of the proposed programs are a response to needs in the community to support local artists and protect and promote Mexicantown culture:

Dance Studio:

Space for a local tenant to host classes in traditional latin dancing and dance events.

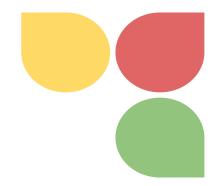
Commercial Kitchen:

Kitchen for local food trucks, caterers, and "Guestraunts" to rent for food preparation and dining experiences. Currently there is not a great supply of similar spaces in Detroit.

Art Gallery:

Flexible space to display local artists, attract visitors, and host events. The creation of an energetic venue will bring life and consumers to surrounding businesses.

Project Summary | Site & Context







What is the Project Proposal?

A New Mexicantown Cultural Hub

Three spaces to promote three significant components of latin culture: dance, food, and art

- 1) **Dance Studio** 2565 sf
- 2) **Commercial Kitchen** 4380 sf
- 3) **Art Gallery / Event Space** 7980 sf





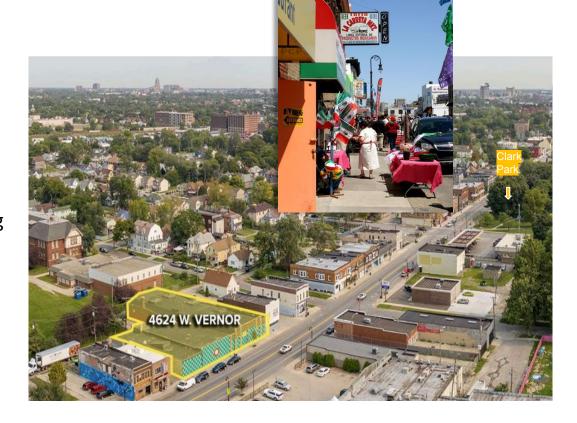
Address: 4624 W. Vernor

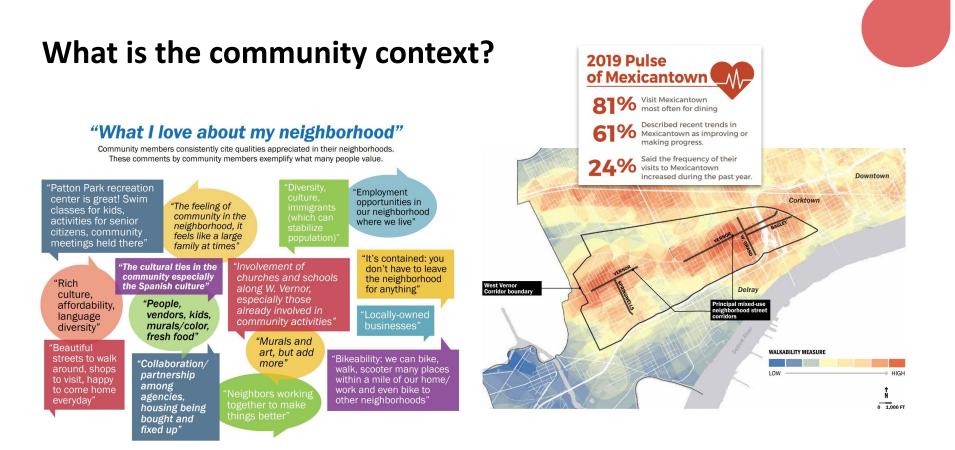
- Mexicantown, southwest neighborhood of Detroit
- Vernor Highway is a high trafficked commercial business street located along the main bus route (rt. 1) leading to and from downtown Detroit
- Along planned Greenway Loop
- Adjacent to recent development activity in Corktown



What is the neighborhood context?

- Local, latin-owned businesses and national chains
- Surrounding businesses are disconnected by vacant properties
- Economic redevelopment programs working on revitalizing Vernor Highway and surrounding blocks to fill vacant lots
- Residential neighborhoods to the north and south of Vernor St.





Why This Project Matters



Socially Responsible: provides an opportunity to create a real estate asset that produces meaningful returns for project partners AND the broader community

Creatively Challenging: provides an opportunity to creatively address the cash flow and weekday vacancy issues that event venues often face

Exciting Potential: provides an opportunity to "make our mark" on one of Detroit's most vibrant neighborhoods

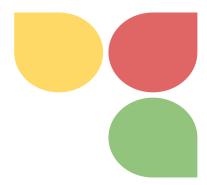
How This Project "Does Good Work"

Promoting Heritage: This project provides the community with a space to celebrate and pass on their Hispanic art, food, dance, and other traditions. These three areas of culture, placed in close proximity to each other, will feed off of each other to create an active space rich in community identity and pride.

Promoting Local Business Development: This project adds to the current redevelopment efforts trying to solve the problem of vacant buildings separating local businesses in the neighborhood. Transforming this vacant warehouse into an active space will help draw activity from the East of Mexicantown to businesses on the west side of the community. Within the project itself, space is provided for culinary entrepreneurs and local food trucks to utilize a commercial kitchen to help grow their businesses.

Promote Community Celebration: The art gallery provides a space for local artists to showcase their work during the day which has the ability to transform into a space for the community to gather for events at night. The art gallery will be operated to feel inclusive and welcoming, not exclusive and high end.

Site Context | Detailed Description





Demographic Context



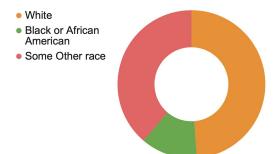
3,350 people



Median age of 24 years old

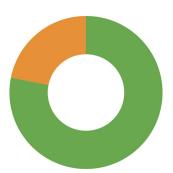


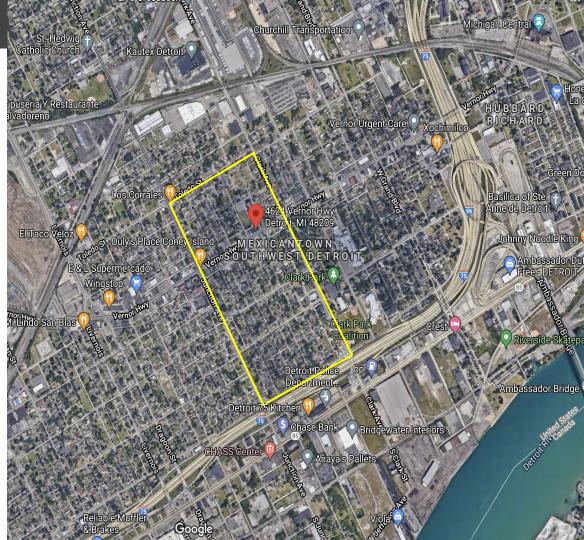
Household median income of \$27,448





Other

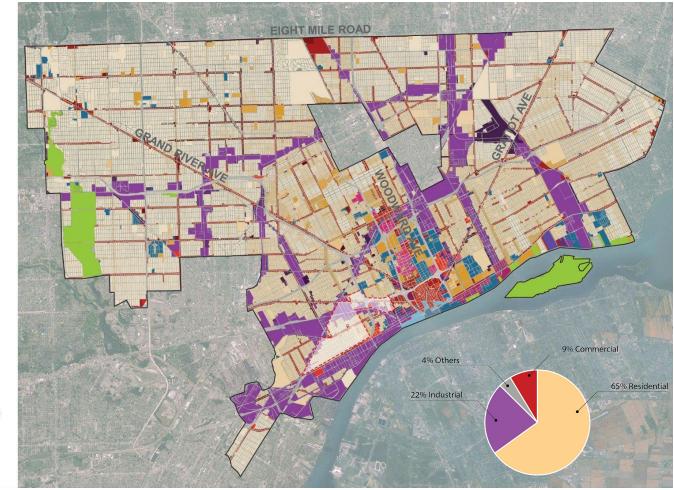




Existing zoning

All uses

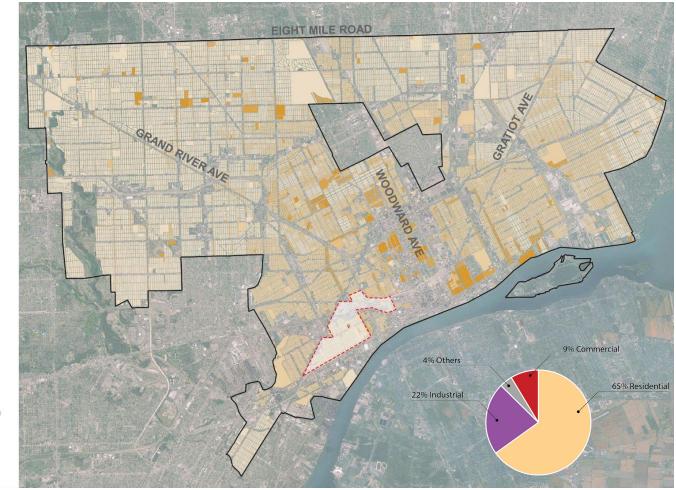
- R1 Single-family residential
- R2 Two-family residential
- R3 Low-density residential
- R4 Thoroughfare residential
- R5 Medium-density residential
- R6 High-density residential
- B1 Restricted business
- B2 Local business and residential
- B3 Shopping
- B4 General business
- B5 Major business
- B6 General services
- M1 Limited industrial
- M2 Restricted industrial
- M3 General industrial
- M4 Intensive industrial
- M5 Special industrial
- PD Planned development
- P1 Open parking
- PC Public center
- PCA Public center adjacent
- TM Transitional industrial
- PR Parks and recreation
- SD1 Special dev., small-scale mixed-use
- SD2 Special dev., mixed-use
- SD4 Special, dev. riverfront mixed-use
- SD5 Special dev., casinos
- W1 Waterfront industrial



Existing zoning

Residential

- R1 Single-family residential
- R2 Two-family residential
- R3 Low-density residential
- R4 Thoroughfare residential
- R5 Medium-density residential
- R6 High-density residential
- B1 Restricted business
- B2 Local business and residential
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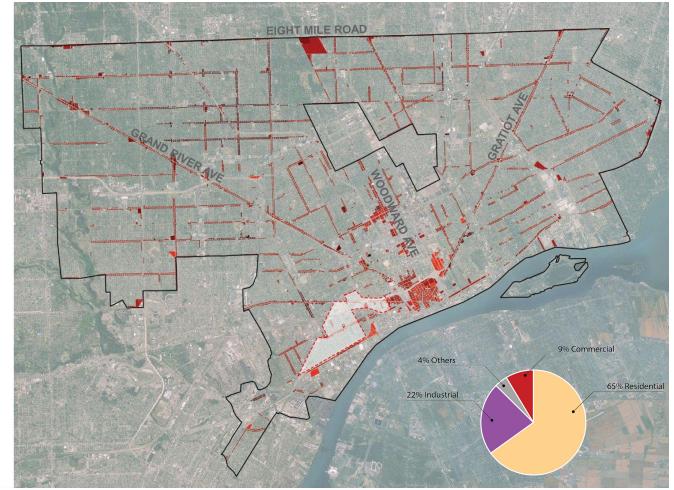


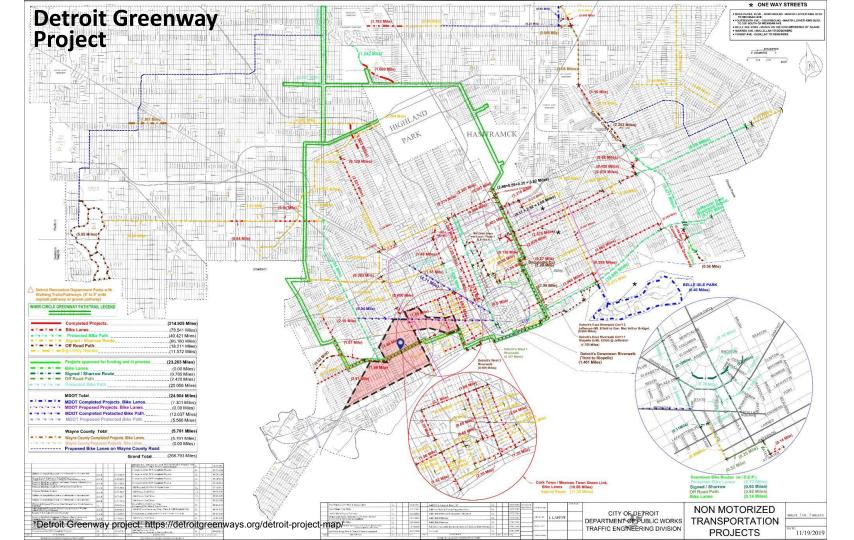
Existing zoning

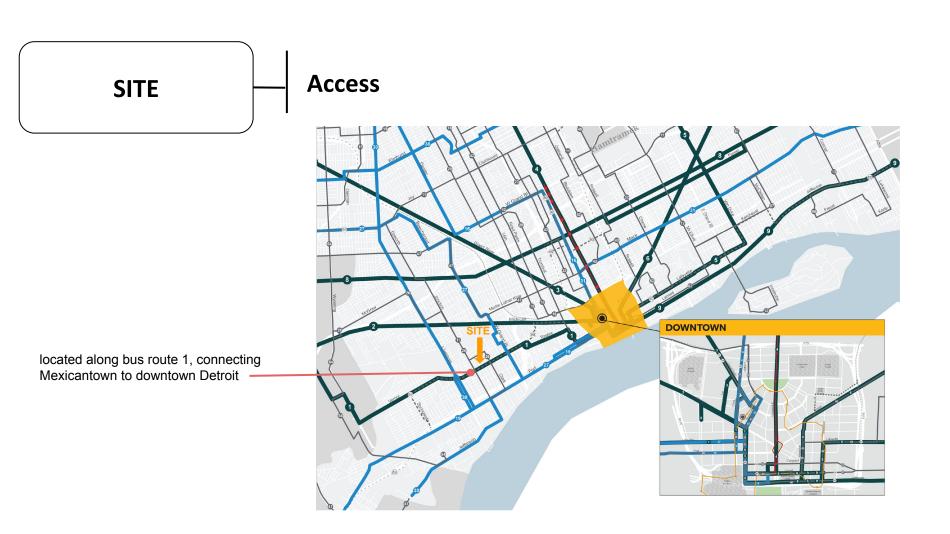
Commercial

- R1 Single-family residential
 - R2 Two-family residential
- R3 Low-density residential
- R4 Thoroughfare residential
- R5 Medium-density residential
- R6 High-density residential
- B1 Restricted business
- B2 Local business and residential
- B3 Shopping
- B4 General business
- B5 Major business
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- M3 General industrial
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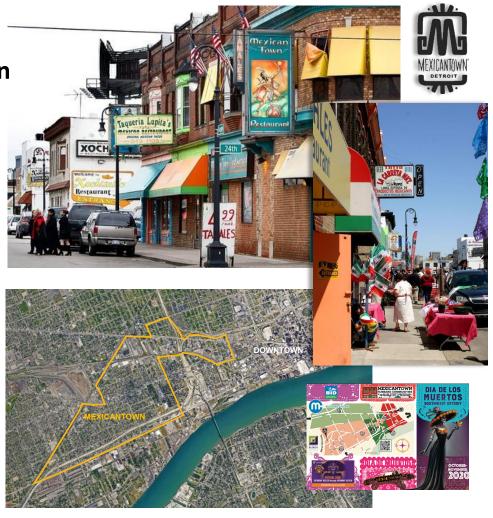


SITE — Mexicantown

Brief History: In the early 1920's, the first Mexican families began to settle in a southwestern residential section of Detroit, escaping socioeconomic chaos following the Revolution of 1910 in Mexico. The north was an attractive option in comparison to the overt and violent discrimination of their people in the American Southwest. From their arrival in the 1920's to today, Mexican Immigrants have established a strong and vibrant community that we now know as Mexicantown.

Key Features:

- Home to over 1,000 Latino-owned businesses
- Authentic Mexican Restaurants
- Murals inspired by Huichol Art
- Annual Dia De Los Muertos Festivities





- Restaurant
- Commercial
- **Educational Institution**
- Public building
- Church
- Park



SITE

There are many local businesses surrounding the project site along Vernor St.



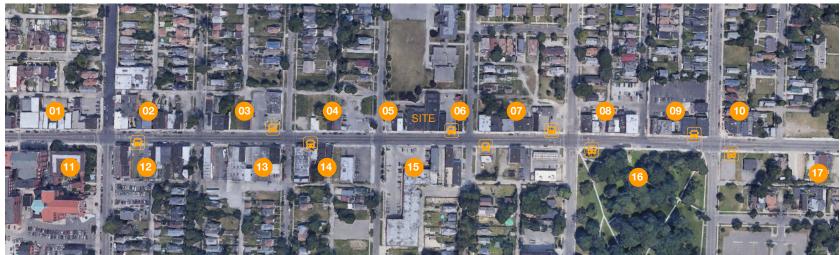
Bus Stop

Surrounding Activity

- 01 Rodriguez Vaquerita Quince Primaveras LLC
- O2 Southwest Style Salon
 Duley's Place Coney Island
 Palenque Restaurant
 Colombo's Coney Island
- 03 Violeta's Beauty Salon La Jalisciente Tortilla Factory El Parian Food Truck

- 04) Taqueria Del Rey
- 05 Mutiny Bar Chicago's Pizza
- The New San Juan Market Guerro's Barbor Shop
- O7 Pizza Plex Vernor Coney Island

- M-Town Liqour
 La Michoacana Ice Cream
 MexicanTown Bakery
- Armando's Mexican Restaurant
 El Centrai
 Grey Area Vintage Clothing Store
- La Sed



SITE

Surrounding Activity

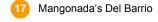
There are many local businesses surrounding the project site along Vernor St.



Bus Stop

- 11 Most Holy Redeemer Church
- 12 Flamingo Vintage
 Taco El Loco
 Chilango's Bakery
 Halo Hookah Lounge
 Delia's Women's Clothing
- 13 La Fiesta Ice Cream

- Lupita's Beauty Lounge West Food Market Tacos Morelotes Truck
- 15 Antohito's El Catracho Little Ceasars China House Restaurant Equipment Store
- 16 Clark Park



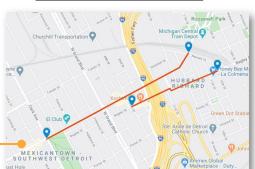


SITE

Mexicantown Growth

- Mexicantown-Hubbard Communities Main Street program: implementing a commercial district economic development plan to strengthen the business district.
- West Vernor Corridor Plan: Visions for growth for the neighborhood following city planning studies revealing community interest in activating Vernor St. and filling vacant

Our site's location at the end of the focus area of these street and business enhancement efforts situates it perfects as a catalyst to help spark activity along this corridor





Visit Mexicantown and Spice Up Your Life!

Located in Southwest Detroit. Mexicantown is known for its rich culture, great food, public art and its wonderful people.

2020 EDITION SOUTHWEST DETROIT BUSINESS ASSOCIATION 313.842.0986

State of MEXICANTOWN

22 Blocks

771 Parcels

59 Parcel owners

Public parking spaces

76 First-floor storefronts

Residential units

Employed in district

22 Restaurants

Retail stores

Storefront vacancy rate Property value increase

making a real difference. The Mexicantown-Hubbard Communities Main Street, a program

Communities Main Street is

Mexicantown-Hubbard

of Southwest Detroit Business Association, in collaboration with businesses, residents and community stakeholders, is implementing a comprehensive commercial district economic development plan to strengthen, market and promote its business district. Mexicantown welcomes everyone to respectfully enjoy its vibrant, colorful and distinctive Main Street and traditional events, its architecture and aesthetic reflective of its proud Latin American roots

Mexicantown's Goals

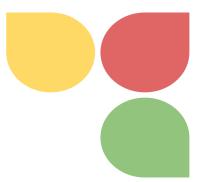
- Enhance the physical environment to reflect a celebration of Mexicantown's history and heritage
- Support Mexicantown as a welcoming, accessible. inclusive and respectful community for residents and visitors alike.
- Implement economic policies and practices that are equitable and reflective of Mexicantown's community values.



Select Level Main Street



The Project Site | Design & Programming





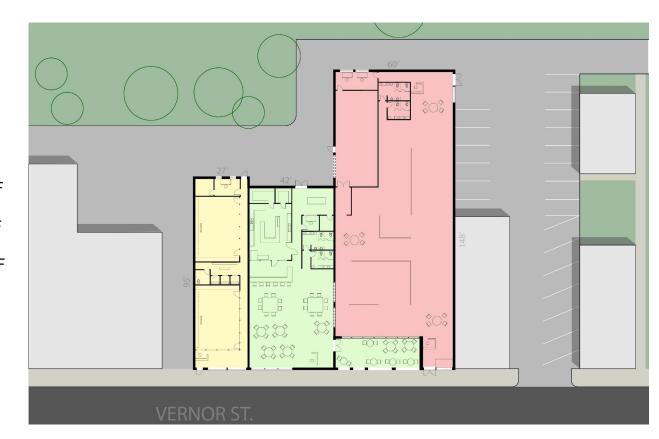
Interior Programming

This project proposes 3 culturally enriching programs for the community to be created within this project:

Dance Studio 2565 SF

Community Kitchen 4380 SF

Art Gallery 7980 SF



Dance Studio

This dance studio will be a great addition to the Mexicantown community, supporting latin artists striving to spread their knowledge of their culture's dance. These spaces can also be rented for private parties.

01	Entry/Reception (27'x12')	324 SF
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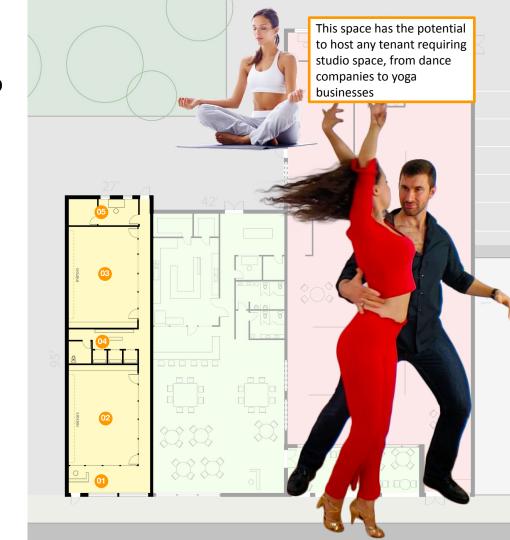
2 studio 1 (23'x30') 690 SF

3 Studio 2 (23'x30') 690 SF

Ohanging rooms/

restroom/lockers 376 SF

office/storage 230 SF



Commercial Kitchen

A commercial kitchen and in house dining space to be rented to small food entrepreneurs. Discussion with businesses at Detroit's Eastern Market revealed that there is a lack of commercial kitchen space available to rent in the city. Detroit, and Mexicantown specifically, is home to many food trucks that could use a space like this to prep food before heading out on the road. Start-up caterers or aspiring chefs may rent out this space before being able to afford a restaurant of their own.

01 Kitchen	520 SF
02 Bar	200 SF
Delivery/Unloading station	300 SF
04 Indoor dining	1,995 SF
Porch dining	675 SF
66 Restrooms	230 SF
Office/Storage	150 SF



Commercial Kitchen

Potential "Guestaurant" Concept:

- Allows for talented but unproven chefs to run theme restaurants for 1-3 month stretches
- Open limited days and times to allow windows for food truck prep users
- Frequent changes create excitement for customers about what is coming next
- This interest draws customers back to the space more frequently than a traditional restaurant
- Great way for new restaurants to get locals excited before opening up their own permanent locations in the neighborhood



Commercial Kitchen

Potential Support Programs:

To support aspiring culinary professionals, the following are example of support programs that could be provided through our space:

- "So You Want To Be a Caterer?"
 Mentors
- Food Trucks 101: How To Be a Mobile Food Entrepreneur
- Food Truck conversion assistance
- Event Planning Guidance
- Cooking Classes



Art Gallery

The largest space in this project will become home to a flexible art gallery/event space. Operated by MOCAD, local Mexicantown artists will be able to exhibit their artwork. Partitions inside the space can be easily rearranged to accommodate for different curations of work.

01 Entry/Reception	250 SF
--------------------	--------

Gallery space 6,500 SF

OS Storage/Deliveries 1,000 SF

Restrooms 230 SF

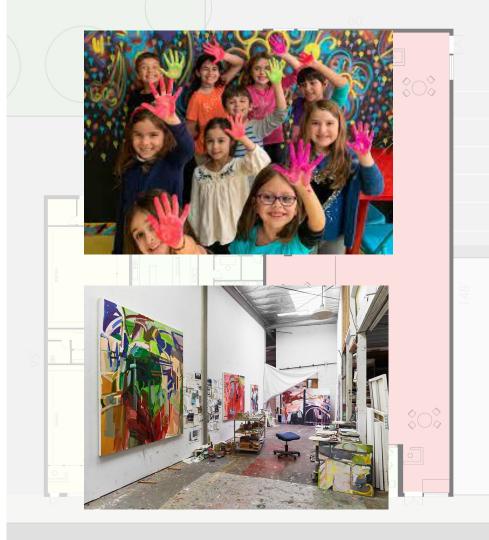
05 Office 175 SF



Design & — Art Gallery Programming

Gallery Day Program Potential

- The gallery space could be utilized by the community kids camp located out of Clark Park as an activity to teach kids about art
- Space divided for artists to use as studios during the day



Design & — Flexibility Programming

Garage doors between the three programs provide the opportunity for them to support each other in the case of larger events. When these doors are open:

- Event caterers to use the kitchen space
- The bar to provide refreshments to gallery viewers
- The dance studios to provide side gathering spaces or be utilized as coat checks
- Etc.. Any desired combination

This design solves our challenge of finding ways to activate these spaces at all times of the day.



Interior Design

In order to reduce rehabilitation costs and capitalize on the unique industrial character of the interior, we plan to apply a minimal amount of new finishes inside the building.

Design Elements

- Exposed industrial ceilings and ductwork
- Rustic elements showing age of building
- Use of garage doors as flexible partitions between Art Gallery and Dining Area



Exterior and Streetscape

Exterior and frontage along Vernor Highway will be designed to align with Mexicantown's current character and Detroit's 3-year West Vernor Corridor Plan*

Design Elements

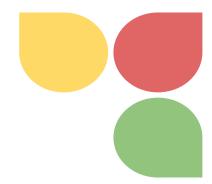
- Bi-lingual Business Signage
- Outdoor seating in new porch space off of street
- Maximizing windows and lighting elements along street frontage
- Preserving unique elements:
 Arched doorways and large patterned mural



*West Vernor Corridor Plan:

https://www.dropbox.com/sh/g714ozh6ggqw67k/AAAyeSWXu4VPmtKvK3iTbB2fa?dl=0

The Project Site | Financing

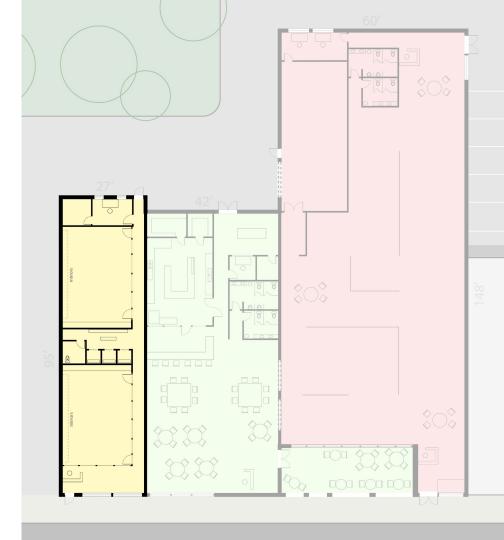




Revenue: Dance Studio

- 2565 Sqft.
- Total Revenue = \$127,560 per year
- \$45.96 per sqft
- Break down includes:

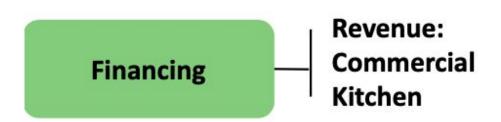
Rate per person- 1 class	\$40.00	
Rate per 5 classes-	\$160	
Avg. Students Per Class	10-12	
Avg. # hrs per student per week	3-5 (age varying)	
Avg. # Classes Per Week/student	2-3	
Avg. Weekly Revenue	\$2,750	
Annual Revenue	\$117,000	
Event Rental		
Rate per event for space alone	\$80/hr	
Hrs per event	4-5	
Events per month	4	
Total revenue	\$880	



Financing — Revenue: Commercial Kitchen

- 4380 Sqft.
- Total Revenue = \$240,000 per year
- \$54.79 per sqft
- These assumptions were made with the idea of having 4 food trucks utilizing our commercial kitchen per week, each working different four hour shifts per day. For example one truck would use the kitchen from 3am to 7am, one from 7:30am to 11:30am, etc.





Kitchen Revenues

Kitchen Re	venues	4380	sqft
Individual Rental			
Rate per user	\$50.00		
Min Hrs per user	24	/week	
Min Hrs per user	96	/month	
Avg hrs per user	96	/month	
Avg users	4	/month	
Total revenue	\$19,200.00	/month	
	\$230,400.00	/yr	
	\$52.60	/sqft	

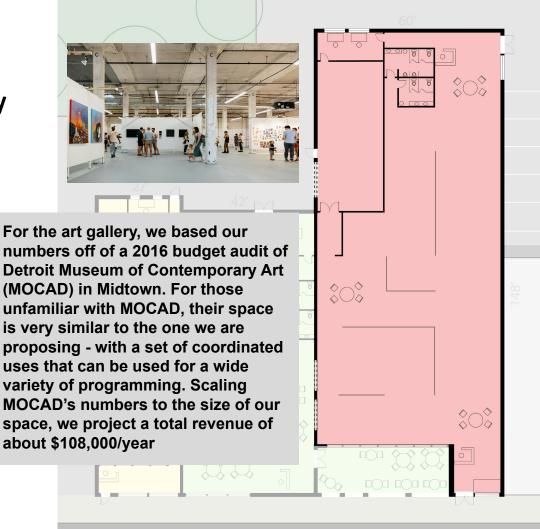
As Event Space

Kitchen Revenues		4380 sqft
Event Rental		
rate per event	\$100	/hr
Hrs per event	4	
Events per month	2	
Total revenue	\$800	/month
	\$9,600	/yr
	\$2.19	/sqft

Revenue: Art Gallery

- 7980 Sqft.
- Total Revenue = \$108,288 per year
- \$13.57 per sqft
- Break down includes:

Gallery Revenue	7980	sqft
\$58	/sqft	
\$462,840	/yr	
rent (15% sales)		
\$69,426	/yr	
\$8.70	/sqft	
facility event rentals*	•	
4.87	/sqft	
\$38,862.60) /yr	
Grand Total		
\$108,288.60	/yr	
\$13.57	/sqft	



Development Costs

- The total development cost for our site is \$2,476,717
- The following describes the breakdown of this figure
- Acquisition: \$916,000
- Title and Reporting Fees: \$20,000
- Legal: \$40,500
- Third Party Reporting: \$21,000

Acquisition	\$916,000
Title & Recording Fees	\$20,000
Legal	
Purchase Agreement	\$2,000
Development Agreement	\$3,000
Entity Formation	\$500
Lender Counsel	\$15,000
Loan Doc Review	\$15,000
Investor Docs	\$5,000
Subtotal	\$40,500
Third Party Reporting	
Appraisal	\$5,000
Environmental - Phase 1	\$3,500
Environmental - Phase 2	\$4,500
Baseline Environmental Assessment	\$2,000
ALTA Survey	\$3,500
Capital Needs Assessment	\$2,500
Subtotal	\$21,000
Entitlement	
Zoning Reports	\$160
Plan Review Fee	\$4,000
Subtotal	\$4,160

Development Costs Cont.

Arch./Design/Engineering: \$143,500

• Contingency (4%): \$19,095

• Soft Costs: \$497,113

Hard Costs: \$620,305

Architectural/Design/Engineering		
Architeural Fees		\$143,500
Subtotal		\$143,500
<u>Contingency</u>	4%	\$19,095
Developer Fee		2
Soft Costs Total		\$495,863
Hard Cost		w/190gg
Demolition		\$80,000
Hazardous Material Abatement		\$20,000
Renovation Costs		\$188,150
Appliances		\$80,000
Water Based Fire Suppression		\$89,855
Plumbing		\$62,300
HVAC		
Electrical		\$100,000
Parking Lot Sitework/Alley/Asphalt		\$0
Subtotal		\$620,305

Capital Sources

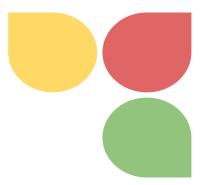
Conventional Mortgage Goverment Grant	\$1,614,891 \$100,000
Equity	\$428,723
New Market Tax Credits	\$342,978
Developer Equity	\$85,745
Total	\$2,143,614

Financing — Capital Sources Continued

- The 'government grant' of \$100,000 is what we expect to receive from **Detroit's Motor City Match** program, which helps connect building owners with prospective tenants by providing funds for tenant improvements, general renovations, among other things.
- According to our research, The New Market Tax Credits
 can be applied to either debt or equity. Since our
 development team will most likely not have +\$400,000
 on hand to cover the expected equity contribution, we
 estimate that New Market Tax Credits will be applicable
 to about 80% of total equity.



The Project Site | Development Details





Development Details

Development Schedule

- Our current projection for the time required to complete the improvements on our site is 6-8 months, given no hindrances arise.
- Given Detroit's 3-Yr plan to enhance the West Vernor Corridor through the WVC Plan, we want our site to be fully operational and functioning at a high level as soon as possible to help build relationships within the community.



Support new and existing businesses to expand areas of economic strength and improve community access to goods, jobs, and services.



Increase residential density along commercial corridors and promote neighborhood stabilization, through new residential investment and innovative housing policies in order to add new residents, retain families, and preserve economic and cultural diversity.

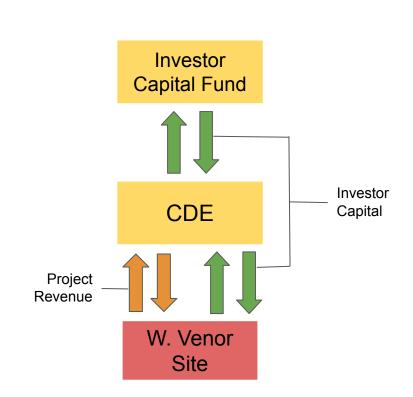
Two of the major focuses of the WVC Plan

Development Details

Exit Strategy: Creating a Community Development Entity

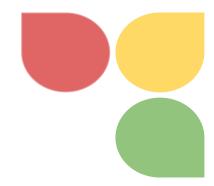
Why a CDE?

- Assures that the resulting development remains affordable to tenants and is community-focused in the long-run
- Helps set up sustainable funding model for similar (future) developments in the area



Development Details

Exit Strategy: Refinance & Reinvestment

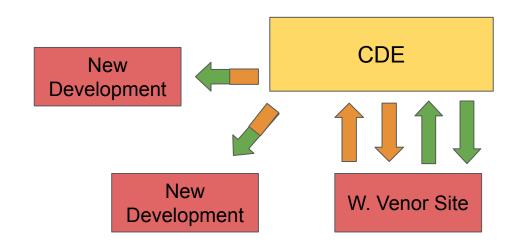


Benefits of Refinance

- Decreases cost of debt service over time
- Allows periodic extract of value over time

Direction of Reinvestment

- This project
- Future, similar projects



Development Details

Value Assessment



Purchase Price	\$916,000
Total Development Costs	\$2,144,293
Value (Year 10)	\$2,086,952
Outstanding Principal	\$1,245,972
Projected Asset Value (Year 10)	\$3,455,821

Project Proposal Opportunities

Diversity of capital sources available will drive down overall project costs to our team

Particular set of uses will help fill a gap and support local artists and entrepreneurs in the Mexicantown neighborhood

Redevelopment of this site will help activate Vernor Highway, support other redevelopment in Mexicantown





West Vernor Neighborhood Framework: A Corridor of Opportunity



Conclusion

A **community-imbedded** real estate asset

A creative use for a vacant industrial property

An incubator for local artists and up-and-coming entrepreneurs on one of the most vibrant commercial corridors in Southwest Detroit







